

**Social Sciences and Humanities Research Council of Canada**  
**Quarterly Financial Report**  
**For the Quarter Ended June 30, 2020**

## **Statement outlining results, risks and significant changes in operations, personnel and programs**

### **1. Introduction**

This Quarterly Financial Report (QFR) has been prepared by management as required by section 65.1 of the [Financial Administration Act](#) (FAA), and in the form and manner prescribed by the Treasury Board. It should be read in conjunction with the 2020-21 [Main Estimates](#). This report has not been subject to an external audit or review.

#### **1.1 Authority, mandate and programs**

The Social Sciences and Humanities Research Council of Canada (SSHRC) was established in 1977 by the *Social Sciences and Humanities Research Council Act*, and is a departmental corporation named in Schedule II of the FAA. SSHRC is a funding agency that promotes and supports postsecondary research and training in the social sciences and humanities to enhance the economic, social and cultural development of Canada, its communities and regions. Social sciences and humanities research builds knowledge about people in the past and present, with a view toward creating a better future.

Further information on the SSHRC mandate and program activities can be found in [Part II of the Main Estimates](#).

#### **1.2 Basis of presentation**

Management prepared this quarterly report using an expenditure basis of accounting. The accompanying Statement of Authorities includes SSHRC's spending authorities granted by Parliament and those used by the agency, consistent with the Main Estimates for fiscal 2020-21. This quarterly report has been prepared using a special-purpose financial reporting framework designed to meet financial information needs with respect to the use of spending authorities.

The authority of Parliament is required before the Government of Canada can spend monies. Approvals are given in the form of annually approved limits through appropriation acts or through legislation in the form of statutory spending authority for specific purposes.

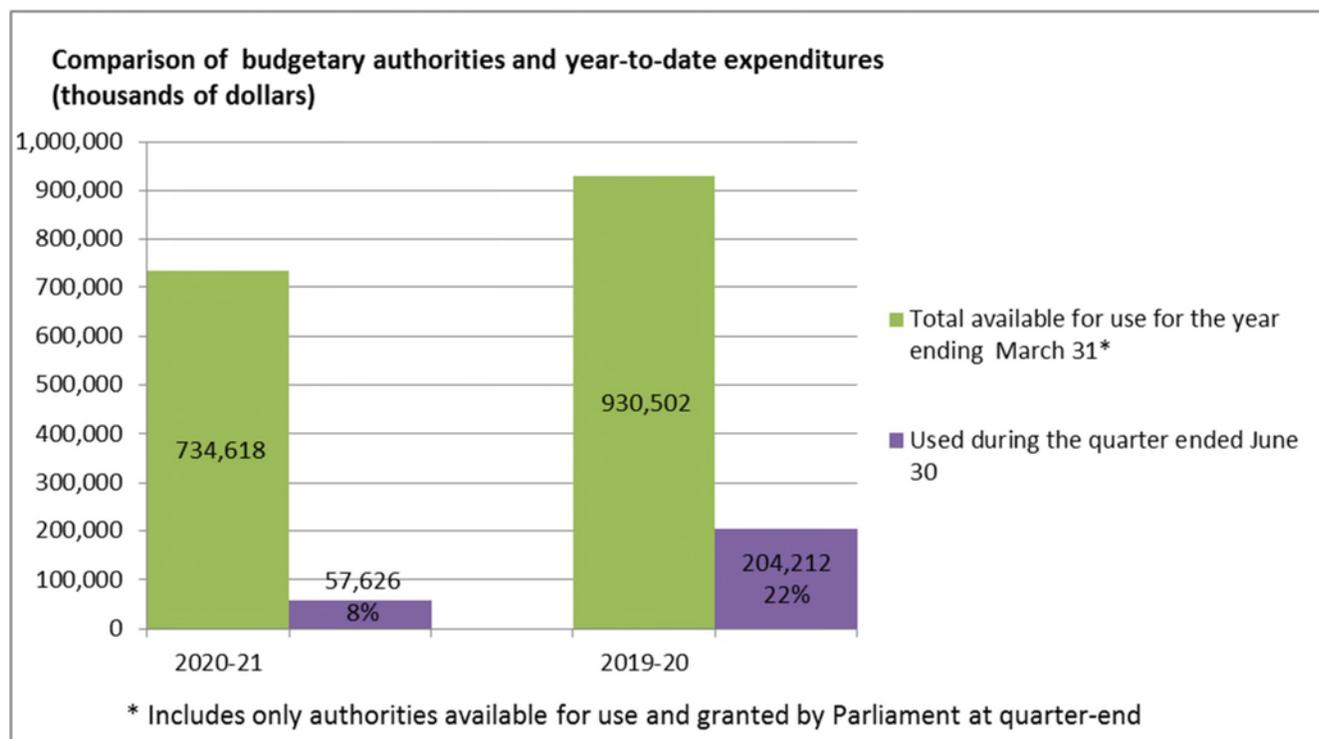
SSHRC uses the full accrual method of accounting to prepare and present its annual financial statements that are part of the departmental results reporting process. However, the spending authorities voted by Parliament remain on an expenditure basis.

### **2. Highlights of fiscal quarter and fiscal year-to-date results**

This section highlights the significant items that contributed to the change in resources available for the fiscal year, as well as the actual year-to-date and quarterly expenditures compared with the previous fiscal year.

The following graph provides a comparison of budgetary authorities available for the full fiscal year and budgetary expenditures by quarter for fiscal 2020-21 and fiscal 2019-20.

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## 2.1 Significant changes to budgetary authorities

As of June 30, 2020, SSHRC's total available authorities for fiscal 2020-21 amounted to \$734.6 million. This represents an overall decrease of \$195.9 million (21.1%) from the comparative period of the previous year. The major changes in SSHRC's budgetary authorities between the current and previous fiscal years include:

- a decrease of \$243.3 million in available authorities due to the reduced supply of the Main Estimates. Due to the COVID-19 pandemic and limited sessions in the spring for Parliament to study supply, the Standing Orders of the House of Commons were amended to extend the study period into the fall. SSHRC is expected to receive full supply for the 2020-21 Main Estimates in December 2020;
- an increase of \$15.8 million from Budget 2018 to implement the New Frontiers in Research Fund, a tri-agency program supporting research that is international, interdisciplinary, high risk, and fast-breaking;
- an increase of \$7.5 million from Budget 2018 for the Research Support Fund, which supports researchers with the costs associated with managing the necessary space at postsecondary institutions to undertake research;
- an increase of \$7.0 million from Budget 2018 to support investigator-led discovery research in the social sciences and humanities;
- an increase of \$6.5 million from Budget 2018 for the Canada Research Chairs Program, which supports a diverse community of excellent researchers across all career stages at eligible Canadian postsecondary institutions, to better support early career researchers;
- an increase of \$4.5 million to support innovation through partnerships between Canadian colleges, universities and local companies;
- an increase of \$2.4 million to create more awards for graduate students through the Canada Graduate Scholarships program and to expand the paid parental leave coverage; and

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- an increase of \$2.1 million for the Canada Excellence Research Chairs Program, which supports Canadian universities in their efforts to position Canada at the leading-edge of breakthroughs in priority research areas expected to generate economic and social benefits to Canadians.

## 2.2 Significant changes to authorities used

### Year-to-date spending

The following table provides a comparison of cumulative spending by vote for the current and previous fiscal years.

#### Year-to-date budgetary expenditures used at quarter-end

(millions of dollars)

	<b>2020-21</b>	<b>2019-20</b>	<b>Variance</b>
<b>Vote 1 - Operating expenditures</b>			
Personnel	7.4	7.1	0.3
Non-personnel	0.9	1.1	(0.2)
<b>Vote 5 - Grants and scholarships</b>	49.3	196.1	(146.8)
<b>Total budgetary expenditures</b>	<b>57.6</b>	<b>204.3</b>	<b>(146.7)</b>

Total budgetary expenditures amounted to \$57.6 million at the end of the first quarter of fiscal 2020-21, compared to \$204.3 million reported in the same period in the previous fiscal year.

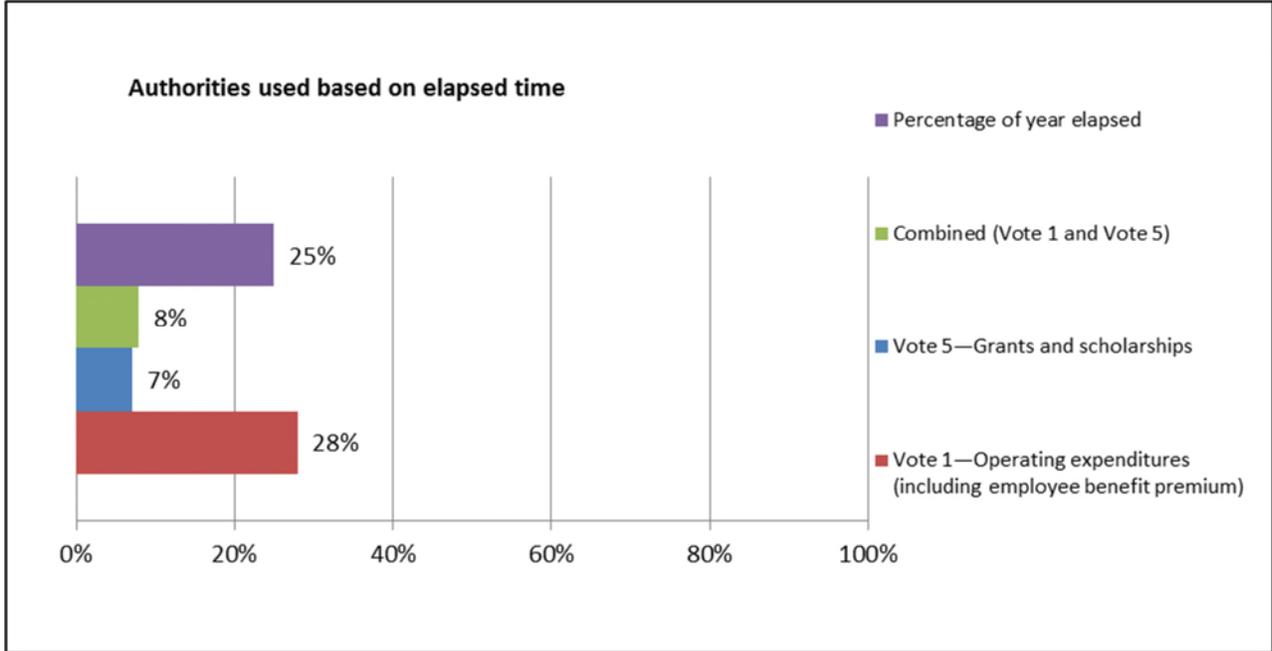
### Grants and scholarships

At the end of the first quarter of fiscal 2020-21, the grant and scholarship expenses decreased by \$146.8 million, compared to what was reported in the same period of the previous fiscal year. The decrease is mainly due to timing of payments to be made in the second quarter of fiscal 2020-21.

### Operating expenditures

Operating expenditures for the first quarter of fiscal 2020-21 are in line with the same period of the previous year.

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Total authorities used during the first quarter of fiscal 2020-21 (\$57.6 million) represent 8% of total available authorities (\$734.6 million).

**3. Risks and uncertainties**

Through the corporate risk identification exercise, SSHRC annually identifies and assesses corporate-level risks and develops response measures to minimize their likelihood and/or impact. Senior management closely follows the risks below to ensure they are continuously mitigated and that the residual risk level is acceptable. This monitoring will include assessments of SSHRC’s operating environment given the ongoing impacts of the COVID-19 pandemic.

**Strategic risk 1—Ability to manage resources**

SSHRC’s ability to deliver results is influenced by internal and external elements and opportunities, such as the grants management system development and emerging government priorities and policies. To ensure strong oversight of SSHRC’s achievement of results, SSHRC relies on key planning documents, such as its strategic plan and Departmental Results Framework, and its corporate governance structure.

**Strategic risk 2—Ability to manage change**

Planned activities in support of SSHRC objectives are vulnerable to the management of change. SSHRC has a number of key activities for fiscal 2020-21, which involve new technologies, organizational growth, new collaborations and new program directions. To ensure successful completion and minimize unintended impacts on other projects and on operations, SSHRC continues to implement mandatory training, the People Strategy, the Performance Management Program, and other strategies to help ensure the appropriate development of employees in a changing work environment. In addition, SSHRC includes a change management component in major projects.

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**Strategic risk 3—Ability to manage reputation**

Management of SSHRC's reputation is a critical driver of SSHRC's success. To ensure challenges to SSHRC's reputation that are caused by implementing transformative changes in its operations are effectively managed, SSHRC engages frequently with stakeholders and partners. It also collaborates closely with other federal research funding agencies to establish and maintain effective relationships and enable information sharing.

**Strategic risk 4—Legacy technology**

SSHRC's ability to execute its objectives depends on the legacy information management and information technologies' ability to support operations required for new programs and changes to existing programs. SSHRC will consult with internal and external technical subject matter experts to identify at-risk areas and to create an operational plan for legacy maintenance support. This will include a risk mitigation strategy that is appropriately prioritized and resourced, which will allow for appropriate support.

**Strategic risk 5—Ability to continue business**

The ongoing and uncertain impact of the COVID-19 pandemic could disrupt SSHRC's ability to ensure continuity of all business operations during the pandemic and subsequent recovery period. By introducing flexibility in program delivery, and with the ongoing monitoring and adjustments of funding application deadlines and adjudication timelines, SSHRC will ensure operational continuity and manage its engagements and reputation with stakeholders.

Read more about SSHRC's key risks for the current fiscal year in the [2020-21 Departmental Plan](#).

**4. Significant changes related to operations, personnel and programs**

The [Canada Research Continuity Emergency Fund](#) (CRCEF) was announced on May 15, 2020, as part of the Government of Canada's COVID-19 Economic Response Plan. The temporary program has been established to help sustain the research enterprise at Canadian universities and health research institutions that have been affected by the COVID-19 pandemic. SSHRC administers this program on behalf of the three federal research funding agencies: the Canadian Institutes of Health Research, the Natural Sciences and Engineering Research Council and SSHRC (the agencies).

Additionally, the agencies recognize the vital role that highly qualified personnel play in the research enterprise and the need to sustain the talent pipeline during the major disruptions caused by the COVID-19 pandemic. Therefore, to lessen the impact of COVID-19 on students, trainees and research support personnel funded through research grants, the agencies are providing additional funding to eligible grant recipients.

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Approved by:

Original signed by:

**Ted Hewitt, PhD  
President**

Original signed by:

**Patricia Sauvé-McCuan  
Vice-President and Chief  
Financial Officer, SSHRC**

**Ottawa, Canada  
August 28, 2020**

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**5. Statement of authorities (unaudited)**

	Fiscal year 2020-21			Fiscal year 2019-20		
	Total available for use for the year ending March 31, 2021*	Used during the quarter ended June 30, 2020	Year-to-date used at quarter- end	Total available for use for the year ending March 31, 2020*	Used during the quarter ended June 30, 2019	Year-to-date used at quarter-end
<i>(in thousands of dollars)</i>						
Vote 1—Operating Expenditures	26,119	7,413	7,413	35,254	7,211	7,211
Vote 5—Grants and Scholarships	704,670	49,279	49,279	891,385	196,065	196,065
Budgetary Statutory Authorities						
Contributions to the employee benefit plan	3,734	934	934	3,768	936	936
Spending of revenues pursuant to subsection 4 (2) of the <i>Social Sciences and Humanities Research Council Act</i>	95	-	-	95	-	-
<b>Total Budgetary Authorities</b>	<b>734,618</b>	<b>57,626</b>	<b>57,626</b>	<b>930,502</b>	<b>204,212</b>	<b>204,212</b>

\* Includes only authorities available for use and granted by Parliament at quarter-end.

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**6. Departmental budgetary expenditures by standard object (unaudited)**

*(in thousands of dollars)*

	Fiscal year 2020-21			Fiscal year 2019-20		
	Planned expenditures for the year ending March 31, 2021	Expended during the quarter ended June 30, 2020	Year-to-date used at quarter-end	Planned expenditures for the year ending March 31, 2020	Expended during the quarter ended June 30, 2019	Year-to-date used at quarter-end
<b>Expenditures</b>						
Personnel	22,708	7,437	7,437	28,379	7,063	7,063
Transportation and communications	1,317	17	17	1,946	145	145
Information	1,044	80	80	1,588	66	66
Professional and special services	3,176	550	550	5,219	552	552
Rentals	502	235	235	868	244	244
Repair and maintenance	57	5	5	151	16	16
Utilities, materials and supplies	54	5	5	105	31	31
Acquisition of land, buildings and works	127	-	-	-	-	-
Acquisition of machinery and equipment	929	19	19	814	27	27
Other subsidies and payments	34 -	1 -	1	47	3	3
Transfer payments	704,670	49,279	49,279	891,385	196,065	196,065
<b>Total Budgetary Expenditures</b>	<b>734,618</b>	<b>57,626</b>	<b>57,626</b>	<b>930,502</b>	<b>204,212</b>	<b>204,212</b>